



## European Guidelines on Validation

- Update of Guidelines is an European Commission and Cedefop joint initiative  
(Council Recommendation VNFIL)
- Meeting in Mechelen in April 2013
- General structure: principles, toolkit and examples
- Public consultation to MS and stakeholders

Guidance has an essential role

- February meeting of the EQF advisory group
- Publication foreseen mid-2014



**CEDEFOP**

European Centre for the Development  
of Vocational Training



# **Cedefop Studies' Highlights**

## **2013-2014**

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## This presentation

- Presentation of two studies

Immigrants

Active ageing

- Departure points
- Objectives of study
- Methodology used
- Highlights

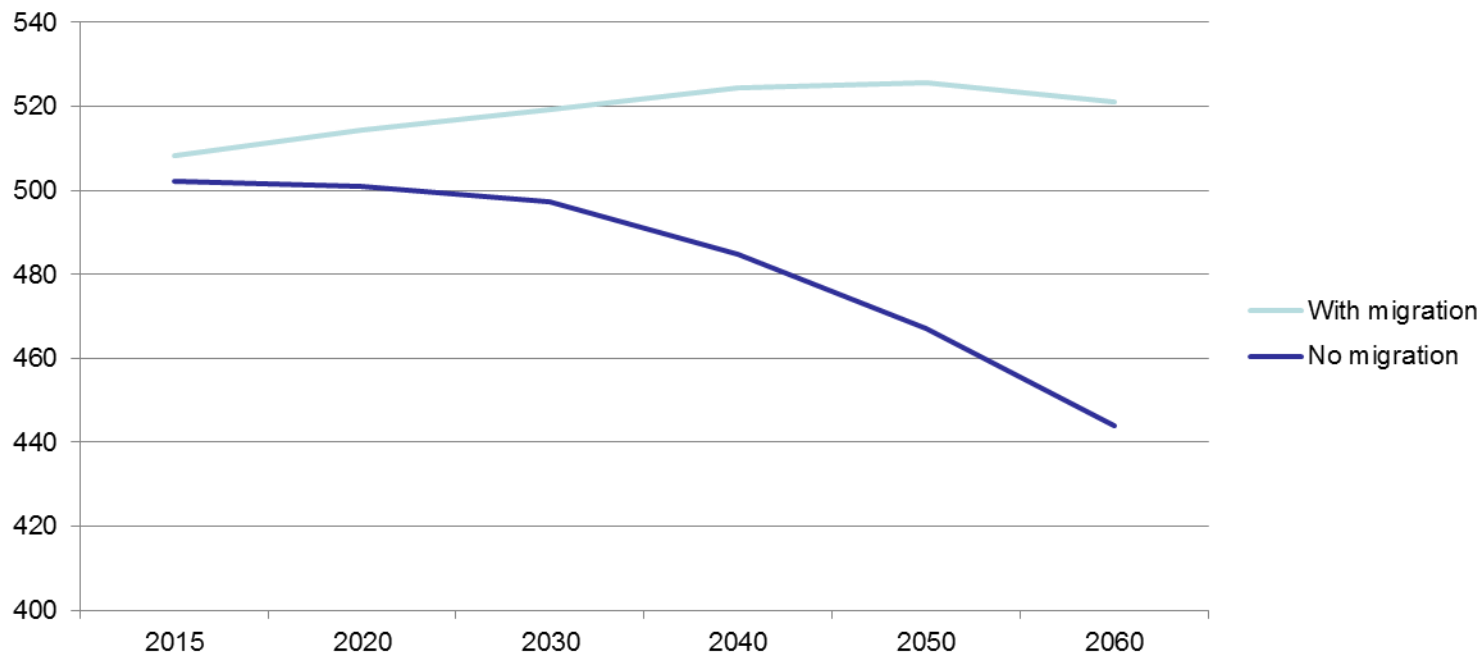


# Study

## Guidance for the labour market integration of immigrants

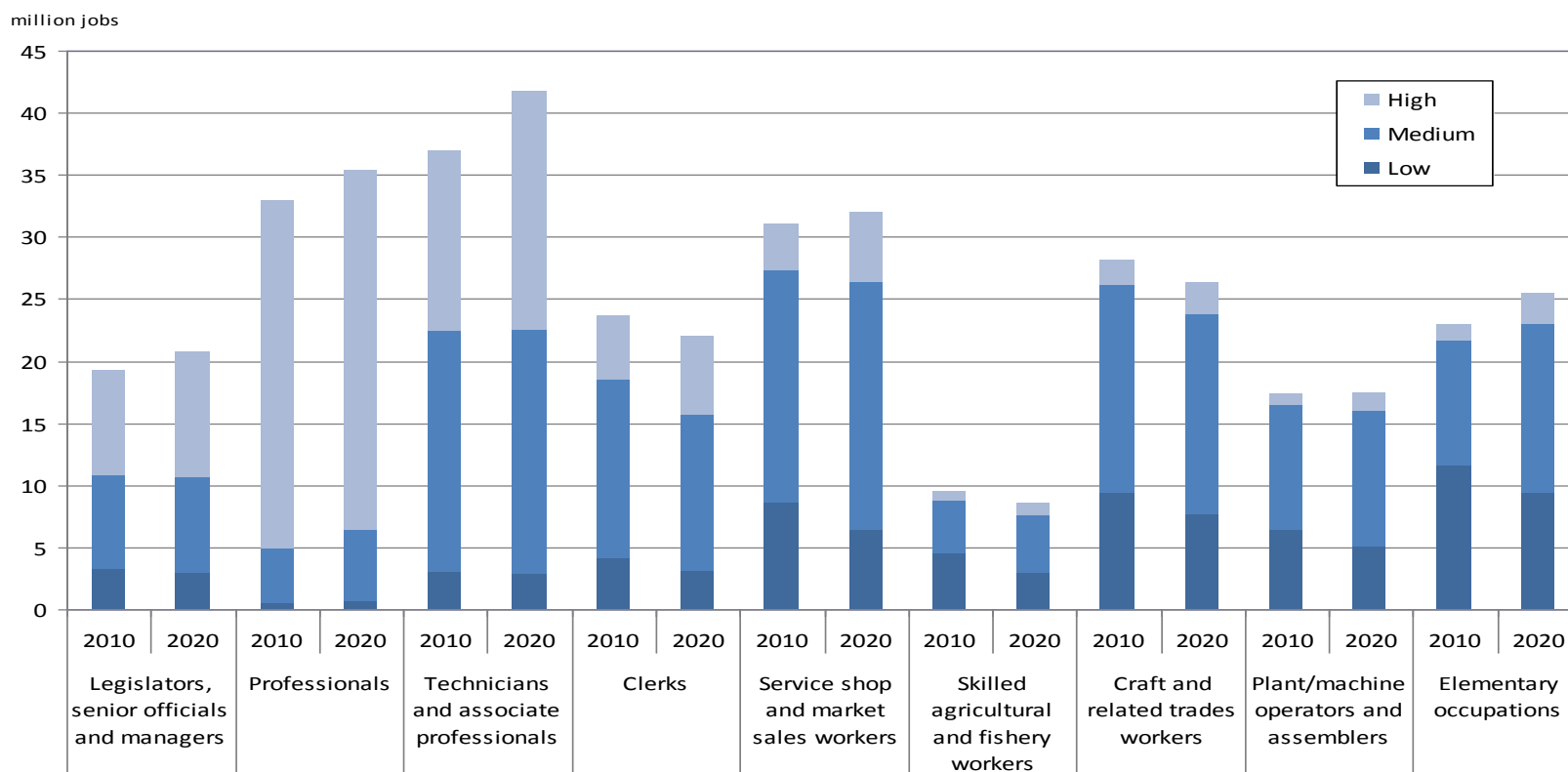
- Population is aging
- Low fertility rates

**Population projections in the EU27  
with and without migration  
(millions)**





- Highly qualified workers retiring in the older cohorts
- Jobs in Europe with high skilled trend (Cedefop)



## Known facts

- Population is aging
- Low birth rates
- Highly qualified workers retiring in the older cohorts
- Jobs in Europe with high skilled trend (Cedefop)



- Insufficient replacement of highly qualified workers

## Known facts

### The newly arrived

- Inflow of highly qualified migrants
- Age structure of immigrant population is lower

### The currently resident

- Skills mismatch for highly qualified
- Disengagement from education
- Low activity rates of women





## Role of Guidance

- Enable prospecting migrants
- Facilitate arrival stage (information and key skills)
- Facilitate recognition and validation procedures





## Role of Guidance

- Foster autonomy in career decision (CMS, work, learn)
- Assist career planning
- Help in identifying and finding a job
- Follow-up of integration and development





## Objective

- Map role of guidance in integration across Europe
- Identify effective practices according to context

## Important questions

- Which aspects affect the quality of provision
- What strategies for stakeholder engagement
- How to assure sustainability
- How to promote and diffuse innovation



## Methodology

- Secondary sources  
(reports, statistics, policy documents,...)
- Interviews
- Case-studies

## Methodology

### Criteria for selecting representative countries

- Countries with relatively large migrant communities (relative to group type)
- With projections of notable immigrant community growth

## Key messages

Identification of target groups is needed

- Preemptive approach concerning needs
- Policy visibility
- Assess the individual potentials and needs

## Key messages

### Engage communities efficiently

- Engage migrant individuals and representatives
- Build capacity
- Immerse practices in community (schools, associations)
- Market clearly and in cooperation

## Key messages

Generate better evidence and accountability

- Harmonise criteria for monitoring and evidence gathering (nationally, EU)
- Compare practices, outputs and outcomes - transferability
- Make benefits understandable
- Generate accountability (financing)



## Key messages

Assure the sustainability of practices

- Public commitment and cooperative spirit – resource pooling
- Employer engagement – needs evidence of return (cost sharing, apprenticeships, internships, mentoring)
- Support and mainstream NGO work – needs monitoring
- Assure community relevance and capacity

## Key messages

Assure the quality of the services

- Skills and attitudes of professionals – multicultural training
- Knowledge base of professionals (kits?)
- Good, relevant and understandable information (also for professionals and SMEs)

## Key messages

Make sure career development does not end with immediate output

- CMS: with, but beyond key skills in language and society
- Encourage and support further career development
- Assure the links with other support systems



# Study

## Guidance in employers' age management strategies

## Known facts

- Share of older workers growing (over 45 are 40%)
- Older have lower share of employment, but growing (under 50%, except Northern Europe)
- More older workers in SMEs (lower resources and training)
- Increasing exit age (statutory pension age, expectations)
- Less participation in learning



## Role of Guidance

- Help individuals assess their needs and aspirations concerning their mature career stage
- Help people devise exit strategies
- Improve the motivation of older workers





## Role of Guidance

- Assist the transmission of knowledge between generations of workers
- Assess skills needs related to skills obsolescence
- Support redeployment processes





## Role of Guidance

- Increase the contribution of older workers according to their potentials, wants and needs
- Generate integrated visions of career development across life-stages





## Objective

- How the European Union and national policies and strategies address the issue of staying longer in employment.
- How lifelong guidance is embedded in employer's age management strategies supporting older workers' lifelong learning and skills development.
- To what extent different forms of guidance support are available to this target group



## Methodology

- Secondary sources  
(reports, statistics, policy documents,...)
- Interviews
- Case-studies

## Key messages

Reduce fragmentation of policy support: a real lifelong framework (use portfolio, CMS frameworks)

Need to build a stronger case based on the contribution of older people to society and the economy (knowledge, experience, culture, enhanced value)

## Key messages

Age management used for immediate problem solving rather than individual career development

(need to find balance – ICT can be useful)

Need to invest in CMS – current age management aimed at technical skills

(productivity, motivation, career development, participation)

## Key messages

Evidence base: needed (again)

Employers are not very aware about the potential of guidance  
(engage stakeholders)

Better cooperation between enterprises and external  
stakeholders

(PES, E&T, improve information to firms and individuals)

## Key messages

Establish incentives to firms (especially SMEs)

Promote access on the workforce, with an ethical, individualised support (also empower choice – vouchers)

Guarantee the skills of professionals  
(train, guidelines)

**Thank you for your attention**